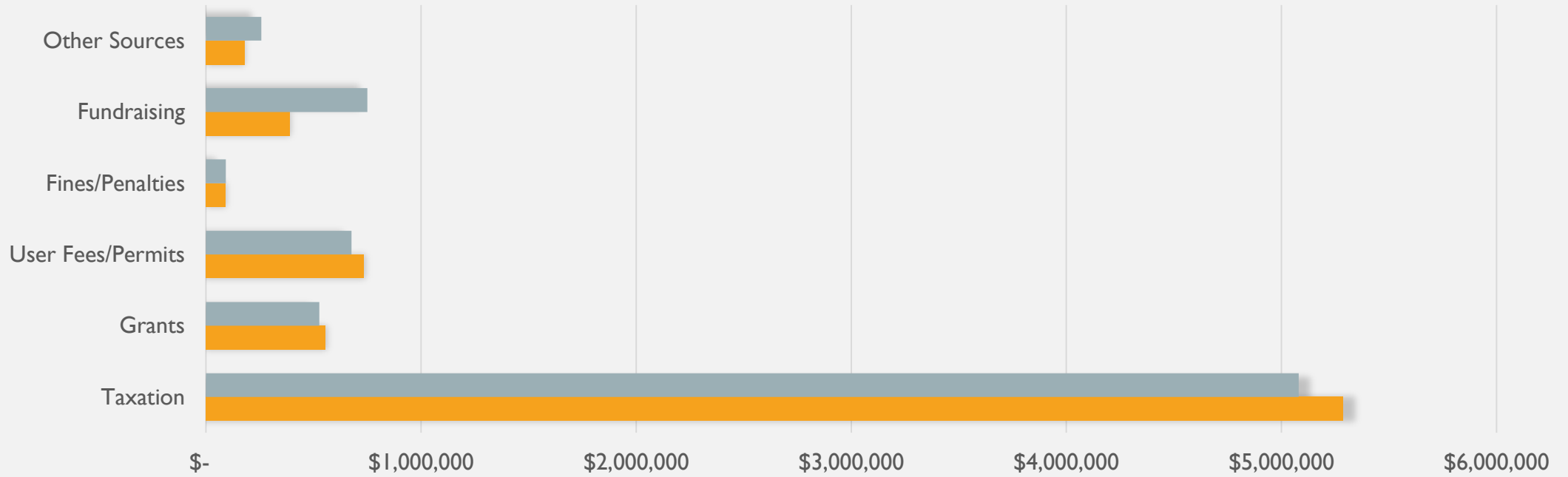




PROPOSED 2023 BUDGET

January 31, 2023

REVENUE – GENERAL GOVERNMENT TOTAL \$7,234,713

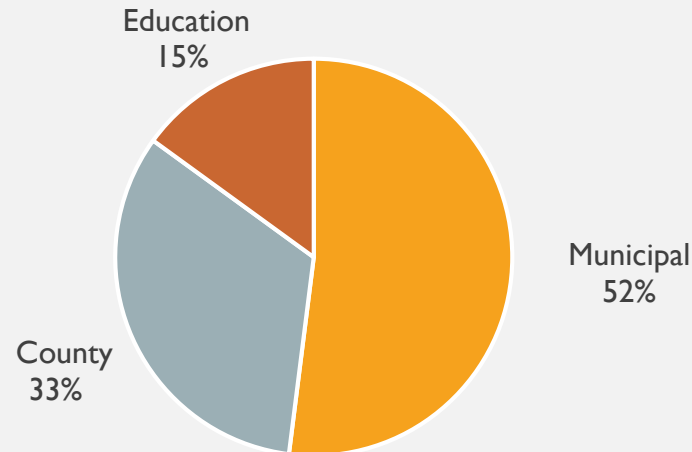


	Taxation	Grants	User Fees/Permits	Fines/Penalties	Fundraising	Other Sources
■ 2022	\$5,079,825	\$527,000	\$676,260	\$92,500	\$750,000	\$257,453
■ 2023	\$5,287,734	\$554,000	\$732,847	\$92,500	\$389,000	\$178,632

PROPERTY TAX DISTRIBUTION

The tax bill residents receive includes Municipal property tax (for services provided by Lucan Biddulph), County of Middlesex levy, and the Education Levy.

While Lucan Biddulph collects the county and education portion of the property taxes, it does not have influence on these rates, which are set by County Council and the Province of Ontario respectively. The municipality collects and forwards these amounts to the respective agencies.



WHERE DOES THE TAX REVENUE COME FROM?

Category	Tax Dollars	% 2023
Residential	\$ 3,958,688	74.87 %
Farm	\$ 915,128	17.31 %
Commercial	\$ 226,837	4.29 %
Multi Residential	\$ 90,006	1.70 %
Industrial	\$ 54,713	1.03 %
Pipeline	\$ 42,362	0.80 %

This chart shows the Municipal share of the taxes collected with a **2.95% municipal tax rate increase**.

WHAT IS THE RESIDENTIAL IMPACT?

For the average Lucan Biddulph residential homeowner, municipal taxes will increase by \$52 in 2023.



2022 Municipal Taxes \$1773
Assessment \$278,000

↑
\$52



2023 Municipal Taxes \$1825
Assessment \$278,000

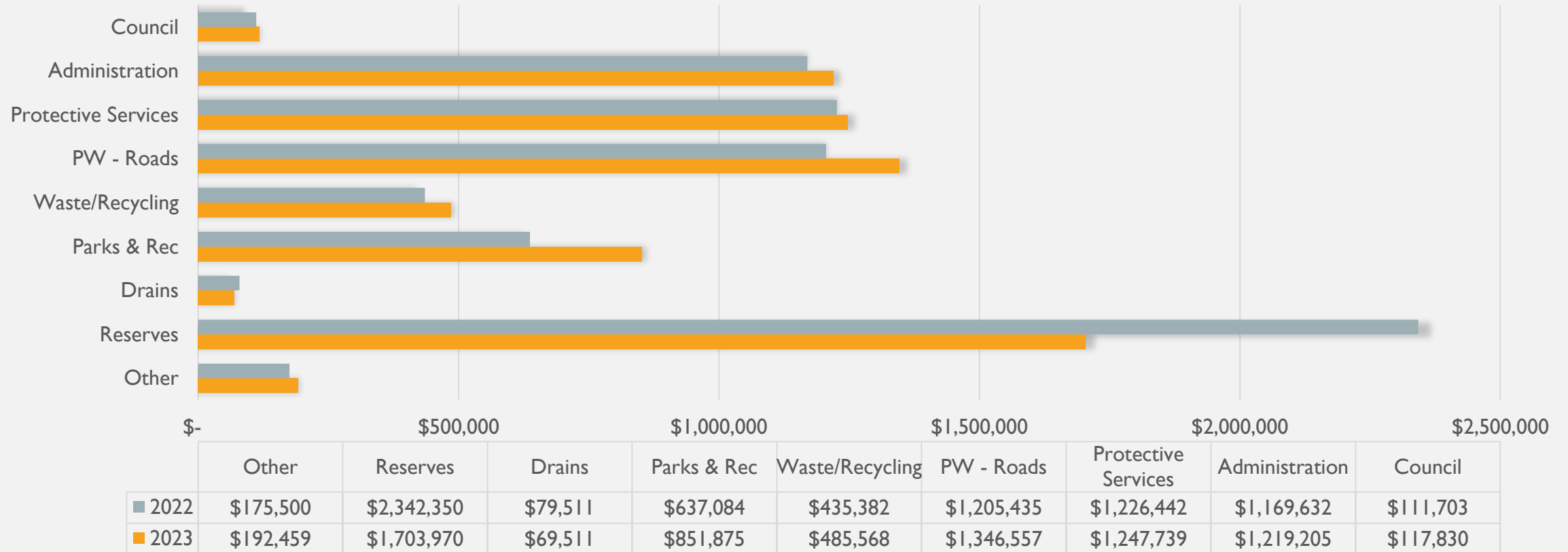
WHAT CLASSES MAKE UP THE ASSESSMENT GROWTH?

Category	2022 Assessments *	2023 Assessments *	Change from 2022-2023
Residential	\$ 588,126,200	\$ 595,340,900	1.23%
Farm	\$ 136,338,400	\$ 139,385,125	2.23%
Commercial	\$ 29,612,690	\$ 31,782,756	7.33%
Multi Residential	\$ 13,708,981	\$ 13,708,981	0.00%
Industrial	\$ 7,588,811	\$ 8,196,237	8.00%
Pipeline	\$ 6,418,496	\$ 6,452,272	1.00%
Total	\$ 781,793,578	\$ 794,866,271	1.67 %

The 2020 market value assessment update has been postponed again. This means that there will be no assessment growth related to the planned reassessment period and 2023 property assessment will be the same as 2020 values unless there have been changes to specific properties.

EXPENSES – GENERAL GOVERNMENT

\$7,234,713



GENERAL ITEMS TO REVIEW

- Garbage & Recycling:
 - Bin fees were last adjusted in 2020.
 - Bluewater has increased their fees by 6.9% for garbage and 5% for Recycling.
 - Propose an increase to the bin fees at the same rate:
 - Average residence would see an increase of \$10 for the year.

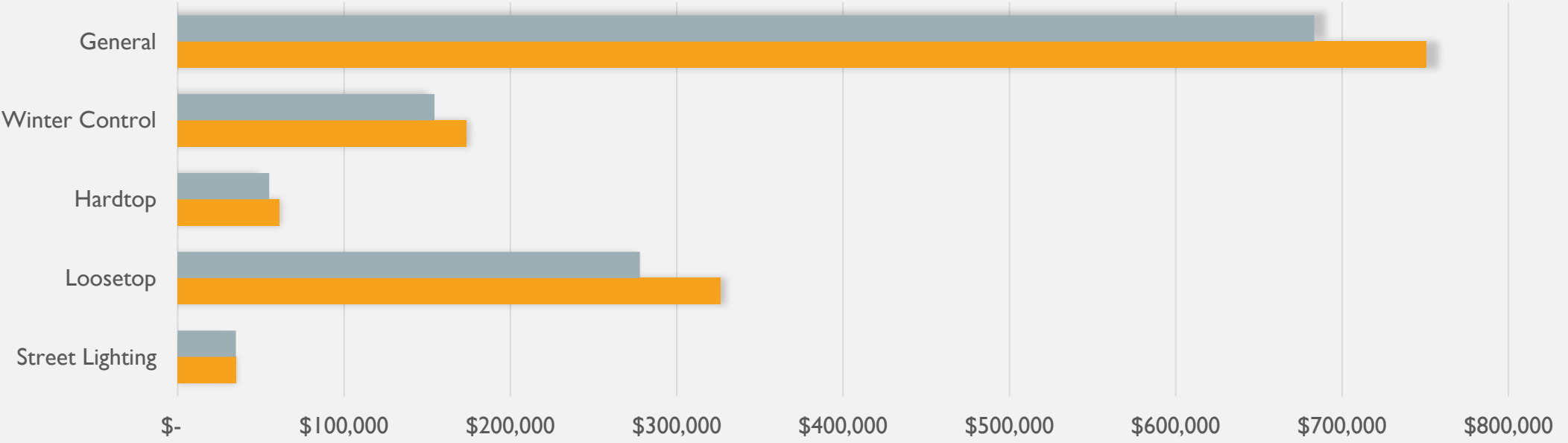


per unit/year	Current Rate	Proposed Rate	Change
Garbage Small	\$ 92	\$ 98	+ \$6
Garbage Medium	\$ 139	\$ 149	+ \$10
Garbage Large	\$ 210	\$ 225	+ \$15
Recycling	\$ 73	\$ 77	+ \$4

GENERAL ITEMS TO REVIEW

- Planning & Zoning
 - Consulting & Engineering Fees – \$50,000 for design standards and design guidelines, if Council would like to continue with this.
- Fire Departments
 - 10% increase to the levy (consistent with 2022 increase). To help build reserves.
- Reserves
 - Since 1st draft, reduced contribution to reserves (building and parks & recreation) by \$50,000 total.
 - To discuss: New reserve for streetscape strategy projects?

PUBLIC WORKS ROADS - EXPENSES



	Street Lighting	Loosetop	Hardtop	Winter Control	General
■ 2022	\$35,000	\$277,775	\$54,980	\$154,425	\$683,255
■ 2023	\$35,000	\$326,186	\$61,386	\$173,424	\$750,561

PUBLIC WORKS ROADS - ITEMS TO REVIEW

- Many expense items increased to cover inflation and increase in coverage areas.
 - Large increases in cost of fuel which largely impacts the gravel, dust control, and street sweeping programs.
- Loose Top - Road Maintenance: includes \$10,000 for a road safety review.
- Continue with the yard waste bins (spring through fall) program and the flower program.



PUBLIC WORKS WATER SYSTEM

- The Water Budget is self funded by the Water Users
- Rate increases were approved January 3, 2023
- 1.5% increase in water costs from Lake Huron pipeline supply
- Includes \$20,000 to complete a rate study. For discussion.
- Budget Surplus \$23,809 – transfer to reserves

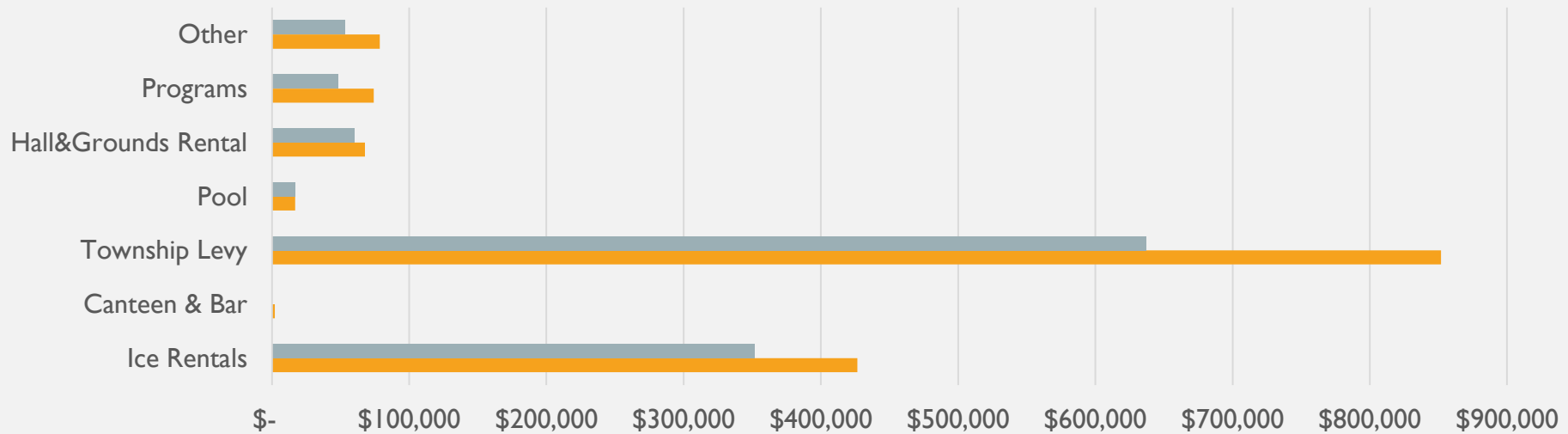


PUBLIC WORKS WASTEWATER SYSTEM

- The Wastewater Budget is self funded by the Wastewater Users
- Rate increases were approved January 3, 2023
- Includes \$20,000 to complete a rate study. For discussion.
- Budget Surplus \$105,639 – transfer to reserves



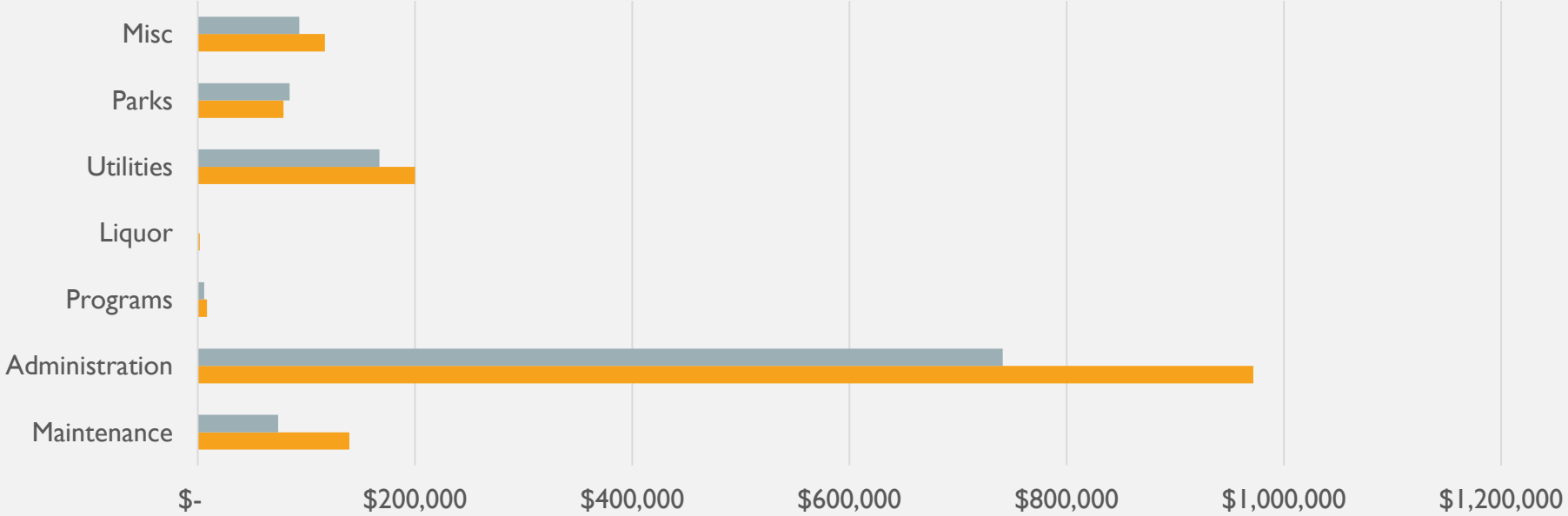
PARKS & RECREATION OPERATIONS - REVENUE



	Ice Rentals	Canteen & Bar	Township Levy	Pool	Hall&Grounds Rental	Programs	Other
■ 2022	\$351,500	\$-	\$637,084	\$17,000	\$60,031	\$48,000	\$53,000
■ 2023	\$426,500	\$2,000	\$851,875	\$17,000	\$67,665	\$74,250	\$78,500

Total \$1,517,790

PARKS & RECREATION OPERATIONS - EXPENSES



	Maintenance	Administration	Programs	Liquor	Utilities	Parks	Misc
■ 2022	\$74,000	\$741,245	\$6,000	\$-	\$167,250	\$84,500	\$93,620
■ 2023	\$139,500	\$971,869	\$8,500	\$1,750	\$200,000	\$79,000	\$117,172

Total \$1,517,790

PARKS & RECREATION ITEMS FOR REVIEW

- Budget difficult to predict given the new spaces from the CC renovation and other projects.
- Inflation and other cost increases has impacted the budget (particularly in maintenance and utilities).
- No budget for canteen or vending. For discussion if Township runs or lease to a third party.
- Proposed additional staff:
 - One full time position to be shared with public works.
 - P&R spring through fall for parks maintenance, PW for winter maintenance.
 - Annual impact \$70,250. For 2023 (8 months) \$47,000 (\$35k PR, \$12k PW)
 - Few part time positions to cover the front desk after hours at the community centre.
 - Annual impact \$65,425. For 2023 (8 months) \$44,000
 - Increased cleaning – contract out – estimate \$50,000 for 2023 (in maintenance budget).

OPERATING SUMMARY & NEXT STEPS

- 2.95% Municipal Tax Rate Increase
- To maintain this rate, a transfer from the Tax Rate Stabilization reserve is necessary to balance the budget. \$75,561
- Next Steps:
 - Council to consider a motion to accept the proposed 2023 budget as presented/amended OR a motion to defer to a future Council meeting.
 - Final tax rate levy by-law to be presented once the County tax rate is known. The School Board tax rates will be the same as 2022.



CAPITAL SOURCES OF FUNDING

- Canada Community Building Fund (CCBF) - \$155,542
- Ontario Community Infrastructure Fund (OCIF) - \$354,595
- Government Grants
- Donations
- Developer Contributions
- Reserves & Reserve Funds
- Loans



DEBT REPAYMENT

- IO Loan – Township Office/Library \$185,325
 - 25 year loan (2015-2040)
 - Funded by County interest payment, library rent payment, and building reserve
- IO Loan – DayCare Addition \$68,078
 - 10 year loan (2019-2029)
 - 100% Funded by rent payments from YMCA
- IO Loans to come for the three major Parks & Recreation projects.

CAPITAL PROJECTS ADMINISTRATION

- HR/Payroll Software Solution \$12,000
 - Carry over from 2022
 - Joint project with the County. Funded from modernization reserve
- New Phone System \$12,000
 - Was part of IT 2022 budget but will not be done until 2023.
 - Current system no longer supported.
 - Fund from tax stabilization reserve
- Fire Services Master Plan \$60,000
 - Fund from modernization reserve

CAPITAL PROJECTS ADMINISTRATION

- Bandshell in Market St. Park \$60,000.
 - Carry over from 2022 but with new estimate.
 - Funded by building reserve but will pursue grants and donations.
- Streetscape Improvements
 - Many potential projects shown in the Streetscape Strategy that was completed in 2022.
 - Example: Pedestrian friendly decorative streetlights \$90,000
 - Create new reserve to save for these types of projects?



CAPITAL PROJECTS PARKS & RECREATION

- Carryover projects from 2022:
 - Community Centre Phase 2 Renovation \$9,200,000
 - Funded by ICIP Grant, Donations, Building Reserve, and Loan
 - Soccer Field Complex \$2,800,000
 - Funded by IO Loan with payments from Parks & Rec reserve
 - Pool Upgrade \$1,250,500
 - Funded by IO Loan with payments from Parks & Rec reserve
 - Multipurpose Athletic Court (Spencer Park) \$250,000
 - Funded by ICIP Grant and Development Charges
 - Playground Equipment (Spencer Park) \$70,000
 - Funded by Development Charges



CAPITAL PROJECTS PARKS & RECREATION

- Granton Ball Park Lights \$230,000
 - Funded by Parks & Rec Reserve
- Furniture/Equipment – Community Centre \$50,000
 - Funded by Building Reserve or P&R Reserve?
- Recreation Master Plan Update \$50,000
 - Funded by Modernization Reserve
- Gym Equipment \$?
 - Part of the Community Centre renovations included a new flex space. Turn into a gym?
 - Options are being explored with more info to come at future Council meeting.
- EV Charging Stations >\$10,000?
 - Initial discussion. More info to come in future to Council.

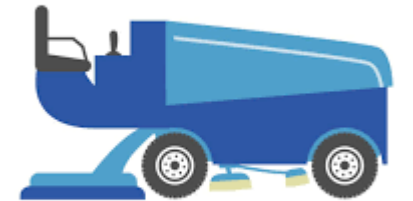
CAPITAL – EQUIPMENT PUBLIC WORKS

- Backhoe \$164,000
 - Carry over from 2022. Will take delivery soon in 2023.
- Public Works 1 ton pickup truck \$90,000
- Public Works pickup truck \$62,000
 - In rotation. For PW Manager. Will dispose of the current flower truck.
- Snow Plow \$390,000
 - Need to order in 2023 for a 2024 delivery
- Grader \$500,000
- Additional Sidewalk Plow or Garden Tractor? \$50,000
 - For use in Granton



CAPITAL – EQUIPMENT PARKS & RECREATION

- Ice Resurfacers \$130,000
- Industrial Cleaning Unit \$6,000
- Replace Front Mount Mower or get Two Zero Turn Mowers \$32,000?



CAPITAL PROJECTS PUBLIC WORKS – ROADS

- Carryover projects from 2022:
 - Alice St. Construction \$105,645
 - Shared with the County
 - Saintsbury Line Construction \$156,383
 - Shared with the County
 - Kent St. Construction \$30,000
- Whalen Line (Granton Line to Highway 7) \$690,00
 - Joint project with Perth South
 - Fund using OCIF and CCBF, with remaining from construction reserve.



CAPITAL PROJECTS PUBLIC WORKS – ROADS

- For Consideration:
 - Traffic Control Measures \$20,000
 - Maple St. Resurfacing \$20,000
 - Water St. – Engineering only (2024 construction) \$75,000
 - Roman Line Resurfacing (North of Hwy 4 to 33700 Roman Line) \$90,000
 - Fallon Drive – 600m from Heenan Court to Donaldson property \$120,000
 - Main St. Urbanization – north and south of Lucan \$?????



CAPITAL PROJECTS WATER SYSTEM

- SCADA Upgrade/Computer Upgrade \$??
- Water St. – Engineering only (2024 construction) \$20,000
- Water Flow Meter (Granton Booster) \$11,000

CAPITAL PROJECTS WASTEWATER SYSTEM

- Lucan WWTP Upgrades/Expansion \$758,000
- Main Trunk Line – Engineering only (2024 construction) \$79,000
- Sanitary Main Modeling (Lucan) \$24,000
- Granton Pumping Station Upgrades \$42,000
- Roof at LWWTP Clarifier Building \$22,225

